

Appendix 2

Corporate - Service Specific Pressure

Description	2025/26 £'000s	2026/27 £'000s	2027/28 £'000s	2028/29 £'000s
Forecast increase on Bank Charges Increases		22	22	23
Write off of Open Banking saving proposal	300			
Increase in levy for Concessionary Fares levy forecast increase	1,332	1,749	4,322	5,816
Increase in Corporate Contingency	2,234	10,000	10,000	10,000
Creation of Feasibility Studies budget to support the capital programme	1,000			
Levies forecast increase at 2%	2,049	3,542	2,220	4,226
Other minor adjustments	1,126	(116)	2,000	0
Forecast Pay Inflation	5,910	9,463	7,830	4,694
Increase in pension costs for historic payment and from the tri-annual valuation	1,413		(200)	
Provision for redundancy costs (General Fund and Schools)	1,250			
Increase in Capital Financing Budget requirement (including financing of £27m of Exceptional Financial Support)	6,641	2,619	2,360	2,000
Reversal of use of reserves use in previous years and assumed replenishment of £3m per year to the Budget Planning Reserve from 2026/27	3,793	3,000	3,000	3,000
TOTAL	27,048	30,279	31,554	29,759

Environment and Resident Experience - Service Specific Pressure

Description	2025/26 £'000s	2026/27 £'000s	2027/28 £'000s	2028/29 £'000s
Write off Savings relating to waste services review due to decision to extend existing contract	1,300	300		
Write off of savings to increase green waste subscriptions	20			
Benefits Services –reduction in the pressures as a result of migration to Universal Credit	(165)	(149)	(134)	
Write off improved Debt Recovery saving because this does not result in cashable savings	655			
Increase in the budget for bad debts provision for housing benefit claims and review of those in receipt of housing benefit in supported accommodation.	3,500	(1,000)		(2,000)
Reduction in original 2024/25 assumed pressure for insourcing leisure services	(440)			
TOTAL	4,870	(849)	(134)	(2,000)

*Where items or adjustments above are negative, these amend previous or existing year's growth assumption

Adult Health & Communities, Adult Social Care - Service Specific Pressure

Description	2025/26£'000s	2026/27£'000s	2027/28 £'000s	2028/29 £'000s
Previously assumed Adult Social Care (ASC) Purchasing Budgets – increased budget for demographic pressures, Inflation and COVID Legacy costs	9,350	7350		
Reversal of time limited funds to enhance capacity in debt team to focus on recovery of client contribution arrears		(250)		
Adult Social Care faces a number of challenges which affect total numbers in the population who may have eligible needs. Demography, multiple health conditions, including lifelong conditions, age of individuals and other socio-economic factors, where the increase in numbers with a long-term care package accounts for approximately 50% of the pressure. Additional budget requirement to fund these pressures has been identified (as reported in November 2024).	15,160	930	7,210	7,200
Revised service pressures based on latest number of people supported, increase from London Living Wage, Employer NI and CPI (January 2025)	6,430			
TOTAL	30,940	8,030	7,210	7,200

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Adult Health & Communities, Housing Demand - Service Specific Pressure

Description	2025/26 £'000s	2026/27 £'000s	2027/28 £'000s	2028/29 £'000s
Due to market challenges and increased demand, the cost of temporary accommodation is increasing. Overall cost projections take into account; the predicted number of households accessing temporary accommodation, the landlord charges and amounts recoverable, any predicted rise in charges, the expected movement out of temporary accommodation based of historic performance trends and any specific schemes and initiatives that provide additionality either in movement or reduced unit cost (our mitigations). Additional budget requirement to fund these pressures has been identified (as reported in November 2024).	12,097	3,000	2,000	2,000
TOTAL	12,097	3,000	2,000	2,000

Culture, Strategy and Engagement - Service Specific Pressures

Description	2025/26 £'000s	2026/27 £'000s	2027/28 £'000s	2028/29 £'000s
Budget for undertaking Local Elections		550		
LIFT (Low Income Family Tracker) System contract costs reducing		(38)		
Increasing cost of Copyright Licensing Authority (CLA) license. Every council has to have a CLA license. The cost of this goes up year on year. A CLA Licence provides blanket permission, protecting the organisation from the risk of legal action for copyright infringement, where an organisation copies from books, journals, magazines or websites.	15	1	1	1
HR contract inflation and Disclosure Barring Service (DBS) increases	92	46	22	22
Additional essential IT and digital costs to protect against cyber security and licensing costs	530	30		
TOTAL	637	589	23	23

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Children and Young People's Services - Service Specific Pressure

Description	2025/26 £'000s	2026/27 £'000s	2027/28 £'000s	2028/29 £'000s
Subject Access Requests (SARS) cost pressures	20	20		
DSG Safety Valve Delivery Team completes			(400)	
Previously assumed Children's Social Care inflation and demand pressures	660	660		
Loss in funding through the reclassification of the High Needs Block funding (HNB). The HNB can no longer be used to support Education Psychology statutory Service and there is a need for an increase in staff numbers to meet increase in demand.	859			
Loss in High Need Block Funding as HNB can no longer contribute towards a Statutory Assessment Team and there is a need for an increase in staff numbers to meet increase in assessments.	475	105	52	105
Increase in the number of children requiring home to school transport and increase in the price of transport.	1,439	621	599	636
Increase in the number and cost of high-cost placements to support looked after children and those requiring Council's support.	3,085	2,090	1,521	1,031
TOTAL	6,538	3,496	1,772	1,772

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Placemaking and Housing - Service Specific Pressure

Description	2025/26 £'000s	2026/27 £'000s	2027/28 £'000s	2028/29 £'000s
Time limited funding for Asbestos Surveys in the School estate no longer required.		(30)		
Write off savings associated with Heads of Terms Lease income	70			
Work on the Full Business case for the implementation of the Corporate Property Model has indicated that there are significant budget pressures on the operational costs relating to our operational buildings.	1,500			
Strategic Asset Management Team - restructure in 2021 created this team, which was funded through one off reserves and flexible use of capital receipts (FUCR). Delivery of the improvement plan continues and 25/26 will continue to be funded by FUCR. Base budget requirement assumed for 2026/27 onwards+		1,000		
Carbon Management write off of pre agreed savings	90			
Fleet write off of pre agreed savings	50			
TOTAL	1,710	970	0	0

*Where items or adjustments above are negative, these amend previous or existing year's growth assumption